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SMART GRID TASK FORCE
EG2 DELIVERABLE

***Proposal for a list of security measures for
smart grids***

11

DOCUMENT HISTORY

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13

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20 Affiliated organizations are considered to represent the following actors in the smart grid eco-
21 system:

- 22 • Vendors
- 23 • Manufacturers
- 24 • Distribution System Operators (DSOs)
- 25 • Transmission System Operators (TSOs)
- 26 • Standardisation initiatives
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36 **Disclaimer**

37 This report is the result of the consensus reached among experts of the Expert Group for
38 Regulatory Recommendations for Privacy, Data Protection and Cyber-Security in the Smart
39 Grid Environment (EG2) within the Smart Grids Task Force.

40 This document does not represent the opinion of the European Commission. Neither the
41 European Commission, nor any person acting on behalf of the European Commission, is
42 responsible for the use that may be made of the information arising from this document.

43 Contents

44	Preface	8
45	1 Introduction	9
46	1.1 Background.....	9
47	1.2 Aim.....	10
48	1.3 Scope	10
49	1.4 Target audience.....	10
50	1.5 Development approach.....	11
51	1.6 Other relevant activities.....	11
52	2 Approach to identifying appropriate security measures.....	13
53	2.1 References.....	13
54	2.2 The role of risk assessment	13
55	2.3 Smart grid assets	14
56	2.4 Threats.....	17
57	2.5 Smart grid assets exposure to cyber threats.....	20
58	2.6 Domains.....	27
59	3 Appropriate security measures.....	29
60	3.1 Introduction.....	29
61	3.2 Domain 1: Security governance & risk management.....	29
62	3.3 Domain 2: Management of third parties	30
63	3.4 Domain 3: Secure lifecycle process for smart grid components/systems and operating	
64	procedures	30
65	3.5 Domain 4: Personnel security, awareness and training.....	31
66	3.6 Domain 5: Incident response & information exchange	32
67	3.7 Domain 6: Audit and accountability.....	32
68	3.8 Domain 7: Continuity of operations.....	32
69	3.9 Domain 8: Physical security.....	33
70	3.10 Domain 9: Information systems security.....	33
71	3.11 Domain 10: Network security.....	34
72	3.12 Domain 11: Resilient and robust design of critical core functionalities and	
73	infrastructures.....	34

74	4	Catalogue of security measures.....	36
75	5	Deploying the proposed security measures	38
76		Annex I - Glossary.....	41
77		Annex II - Description of Smart Grid assets	43
78		Annex III: Threats assumed for Smart Grid assets	48
79			

FINAL

80 **Preface**

81 The EU Commission has recognised that smart grids, the blending of the energy (power) and
82 telecommunication critical infrastructures, should operate securely and by respecting end
83 users' privacy. In order for the European smart grid service providers¹ to improve the security
84 and the resilience of their infrastructures and services, they have to first assess the risk and
85 then take appropriate measures to mitigate this risk. On the other hand, Member States
86 should ensure that smart grid providers have taken all the appropriate organisational and
87 technical measures in order to face the risk factors posed to their assets. From that
88 perspective, the reader can easily assume that a unified and common approach across
89 Member States is needed when addressing these two fundamental elements, namely the risk
90 assessment and the relevant security measures.

91 The contribution of this report is that it provides the European smart grid asset owners with a
92 catalogue of 45 available security measures, grouped in 11 domains, that might help smart
93 grid providers in improving the level of the cyber security of their installations. It is stressed
94 that this list is guidance and not a mandatory list. Proposed security measures don't address
95 data privacy which is out of scope of this document.²

96 This document reflects the opinion of the members of the group referred in the 'Contributors'
97 section above.

¹ A list with acronyms and terms can be found in Annex I, at the end of the document.

² The European Commission included a number of data protection, privacy and security measures in the March 2012 Commission Recommendation on preparations for the roll-out of Smart Metering systems. Furthermore, it initiated action under the auspices of the Smart Grids Task Force with a dedicated Expert Group (EG2) focusing on two key concrete outcomes to be delivered in 2013, namely: 1) a Data Protection Impact Assessment (DPIA) template as a response to consumer concerns related to data protection and privacy; and 2) a cybersecurity assessment framework as a response to investor and industry concerns related to system security. The cyber security assessment framework is composed of two sub-deliverables. First, a set of Best Available Techniques (BATs) pinpoints the potential cyber security risks inherent to each of the common minimal functional requirements for Smart Metering Systems recommended in the March 2012 Recommendation and identifies optimal controls and Privacy Enhancing Technologies to mitigate each of these risks. Second, a blueprint for a network will be elaborated, where information about incidents, threats, vulnerabilities and good practices can be shared for critical infrastructure protection.

98 **1 Introduction**

99 The adoption of a particular set of security measures needs the consensus and cooperation of
100 various stakeholders in the smart grid community. A coordination initiative could allow a
101 common and generally accepted approach to addressing smart grid security issues. Moreover,
102 the development of a common approach to addressing smart grid cyber security measures
103 will help not only regulators by harmonising the complex smart grid's environment but also by
104 providing incentives to other involved stakeholders to continuously strive for the
105 improvement of their cyber security.

106 In this light EG2 has decided to organise consultations on minimum security requirements
107 with industry and national cyber security authorities. This document is the result of these
108 consultations.

109 **1.1 Background**

110 ENISA has already consulted, on the same topic, with the industry through a dialogue
111 promoting process³ which ended up with a report on the appropriate security measures for
112 smart grids⁴. This report is the starting point for the consultations. Apart from this, in its Work
113 Programme for 2013 ENISA will develop a threat landscape for smart grids. Part of this work is
114 the mapping between the proposed security measures and the threats identified (section 4)
115 as well as a dictionary of threat and asset types for smart grids (see Annexes II and III). Finally,
116 the European Commission has recently issued a Communication on a cyber-security strategy
117 of the EU and the proposal of Directive on Network and Information Security⁵ where one of
118 the objectives (1.4.2) is *'To put in place a minimum level of NIS in the Member States and thus
119 increase the overall level of preparedness and response.'* This activity clearly supports this
120 objective by

- 121 • aligning the varying levels of security and resilience of the asset owners with a
122 consistent minimum framework;
- 123 • providing an indication of a minimum level of security and resilience in the Member
124 States with regards to the smart grids, thereby avoiding the creation of the "weakest
125 link";
- 126 • ensuring a minimum level of harmonisation on security and resilience requirements
127 for smart grids across Member States and thus reducing compliance and operational
128 costs; and
- 129 • setting the basis for a minimum auditable framework of controls across Europe.

³ <http://www.enisa.europa.eu/activities/Resilience-and-CIIP/workshops-1/2012/Validation%20Workshop>.

⁴ Available at <https://www.enisa.europa.eu/activities/Resilience-and-CIIP/critical-infrastructure-and-services/smart-grids-and-smart-metering/appropriate-security-measures-for-smart-grids>.

⁵ Available at <http://ec.europa.eu/digital-agenda/en/news/eu-cybersecurity-plan-protect-open-internet-and-online-freedom-and-opportunity-cyber-security>.

130 **1.2 Aim**

131 The aim of this report is more to help smart grid asset owners to define what is good practice
132 rather than to provide them with a set of minimum or appropriate security measures. The
133 asset owners should first perform a risk assessment (define appropriateness) and then pick up
134 some or all out of the security measures catalogue we describe in this document based on
135 their risk mitigation decisions. The catalogue cannot be comprehensive; therefore further
136 measures not listed in this catalogue may also be necessary.

137 **1.3 Scope**

138 This technical report addresses smart grid networks⁶ and services which are critical and whose
139 compromise would have a significant impact on society. Data privacy issues, however, are
140 considered out of scope of this document (see footnote no. 2). The definition of ‘significance’
141 of the impact is not part of the work of this group and is left at the discretion of the Member
142 States. Finally, the safety and environmental aspects of the smart grids are not considered to
143 be part of this report as well.

144 Smart grid is an environment of rapid technology changes and dynamic threats. For this
145 reason, it is of paramount importance that the security measures addressing these threats
146 should be up-to-date. As a result, it is recommended that the pool of measures described in
147 this document should be regularly reviewed and updated. The details of this process are also
148 beyond the scope of this document.

149 **1.4 Target audience**

150 The present document is focused on the following actors:

- 151 • Legislator(s) and the regulator(s) at various levels (EU, Member State);
- 152 • Distribution system operators (DSO);
- 153 • Transmission system operators (TSO);
- 154 • Bulk generation and ‘bulk’ renewables (e.g., wind farm) operators;
- 155 • Third party service and solutions providers;
- 156 • Energy traders;
- 157 • Third party financial services;
- 158 • Smart Grid equipment manufacturers and system integrators;
- 159 • Generators, consumers and prosumers⁷.

⁶ Covering today’s electrical grid , their continuous further development and even the visionary future holistic smart grid.

⁷ Prosumers: combination of the roles of consumer and producer. In the energy context is the combination of the roles generator and energy user. (see Annex I – Glossary).

160 1.5 Development approach

161 This document is the result of a consultation process which started by a physical meeting on
162 13rd of May 2013 in Brussels. This consultation has been divided in the following steps:

163 **Step 1:** Security experts coming from ICT and smart grid industries, selected by European
164 Commission and ENISA, are the contributors to this phase. This is the **first** group of experts.
165 ENISA drafted the preliminary document⁸ and disseminated to the members of the first group.
166 A period of a three week open consultation followed during which the experts of the first
167 group had the opportunity to submit their written comments. After accommodating the
168 comments, a conference call took place (9/7/2013) in order to synchronise the efforts of the
169 group. Then the first draft prepared (19/8/2013) by taking into account the results of the
170 conference call.

171 **Step 2:**

172 In its WP for 2013, ENISA has developed a threat landscape for smart grids. Part of this work
173 involves the mapping between the appropriate security measures, assets and threats.
174 Identified gaps communicated to the group as input to the consultations⁹. The draft, produced
175 in the previous step, together with the gaps (if any) identified by ENISA's smart grid land scape
176 was the input to this phase.

177 National authorities or authorities with a mandate on smart grid cyber security (NCSAs) and
178 Transmission System Operators (TSOs) have been the contributors to this phase. Other
179 relevant entities have been involved such as ACER, ENTSO-E etc or other entities selected by
180 the European Commission This is the **second** group of experts.

181 The meeting of the second group held on 18th of September 2013 in Brussels. Similarly to the
182 previous step, a three week consultation followed together with a synchronisation conference
183 call. The result of this consultation phase is the semi-final document (16/11/2013).

184 **Step 3:** A plenary (both groups involved) conference call took place on 6th of December 2013.
185 The semi-final document was finalised and then forwarded to DG-ENER. The final document
186 may be the subject of discussion for an open workshop.

187 The whole process was chaired by ENISA, in close cooperation with the European Commission.

188 1.6 Other relevant activities

189 In the first meeting, it was agreed that a permanent communication channel with M/490 SGIS
190 should be maintained. A formal liaison has been established with this group. All relevant
191 stakeholders should take into account that all present and future components of smart grids
192 ensure compliance with the 'security-relevant' standards developed by European

⁸ Using as a starting point the report on minimum security measures published by ENISA in December 2012.

⁹ This work is expected to be finalised by end of Q3 2013.

193 standardisation organisations, including the smart grid cyber security essential requirements
194 in the Commission's standardisation mandate M/490.
195

196 **2 Approach to identifying appropriate security measures**

197 **2.1 References**

198 In order to develop the list of the proposed security measures, the expert group took
199 inspiration from the following key documents:

- 200 • NISTIR (National Institute of Standards and Technology Internal Report) 7628:
201 Guidelines for Smart Grid Cyber Security;
- 202 • ISO/IEC (International Organization for Standardization) 27002:2005:
203 Information technology — Security techniques — Code of practice for
204 information security management;
- 205 • ISO/IEC (International Organization for Standardization) DIS 27036-2,
206 Information technology – Security techniques – Information security for
207 supplier relationships - Part 2: Requirements;
- 208 • ISO/IEC 27011:2008: Information technology — Security techniques —
209 Information security management guidelines for telecommunications
210 organizations based on ISO/IEC 27002;
- 211 • NERC CIP (North American Electric Reliability Corporation Critical Infrastructure
212 Protection) series of standards;
- 213 • IEC (International Electrotechnical Commission) 62443: Technical Specification -
214 Industrial Communication Networks - Network and System Security;
- 215 • IEC (International Electrotechnical Commission) 62351: Power Systems
216 Management and Associated Information Exchange – Data And
217 Communications Security;
- 218 • ISO/IEC TR (Technical Report) 27019: Information technology — Security
219 techniques — Information security management guidelines based on ISO/IEC
220 27002 for process control systems specific to the energy industry;
- 221 • BDEW (BDEW Bundesverband der Energie- und Wasserwirtschaft) - White
222 Paper Requirements for Secure Control and Telecommunication Systems.

223 It has to be noted that the CEN-CENELEC-ETSI Smart Grid Coordination Group, Smart Grid
224 Reference Architecture¹⁰ has been used in order to identify different components of a general
225 Smart Grid and the links between these components.

226 **2.2 The role of risk assessment**

227 The scope of the security measures is defined as follows.

¹⁰ ftp://ftp.cenelec.eu/EN/EuropeanStandardization/HotTopics/SmartGrids/Reference_Architecture_final.pdf.

228 **Scope:** The proposed security measures target the protection of assets against threats they
229 are exposed to. All assets of the asset owner which, when breached and/or failing, can have a
230 negative impact on the security or continuity of smart grid networks or services are subject to
231 this protection. The proposed protection covers the exposure of smart grid assets to cyber-
232 threats.

233 The risk assessment allows the asset owner to define a threshold for the minimum acceptance
234 level before the establishment of a risk value and to perform the risk assessment for the
235 assets in scope. Therefore, a risk assessment is the important step that should be conducted
236 in order to understand what risk level is acceptable for each organisation before deciding
237 upon the required cyber security measures chosen by the asset owner.

238 A risk assessment should be performed throughout the life cycle of a smart grid infrastructure,
239 in particular during requirements definition, procurement, control definition and
240 configuration, system operations, and system end of lifecycle.

241 Asset owners should perform risk assessments, specific for their particular setting, to
242 determine which assets are in scope. This guideline does not address any risk assessment in
243 detail. However, on request of relevant stakeholders, a threat assessment has been
244 performed. Based on this threat assessment, the deployment of the proposed security
245 controls has been substantiated.

246 The proposed list of security measures is thought as a tool for smart grid asset owners in
247 improving the security of the offered services. It is stressed that the responsible entity for the
248 final decision on the appropriateness of the measures it is always the asset owner.

249 By providing the list of measures by no means it is not implied that the asset owners should
250 implement all of these measures. Asset owners should perform the risk assessment and then
251 take reasoned decisions on which of the measures described in the following sections are
252 more appropriate for their installations. Knowing the impact on assets, their vulnerabilities
253 and the threat exposure described in this report, asset owners will be in the position to
254 determine the protection that seems appropriate to them. It is expected that, depending on
255 the impact, even additional measures – not part of this report – may be necessary.

256 **2.3 Smart grid assets**

257 Smart grid may consist of a plethora of asset types. These assets generate or process data and
258 as such are exposed to cyber-security threats. In addition to the IT-assets, some non-IT assets
259 have been included that are tightly related to the proper operation of IT assets. Examples
260 hereto are: some electrical assets such as cables and relays, facilities, human resources, non-
261 IT media, etc.

262 The figure bellow gives an overview of the smart grid assets structure into relevant categories
263 according to their use (see Figure 1). A more detailed description of these assets is given in
264 Annex II - Description of Smart Grid assets.

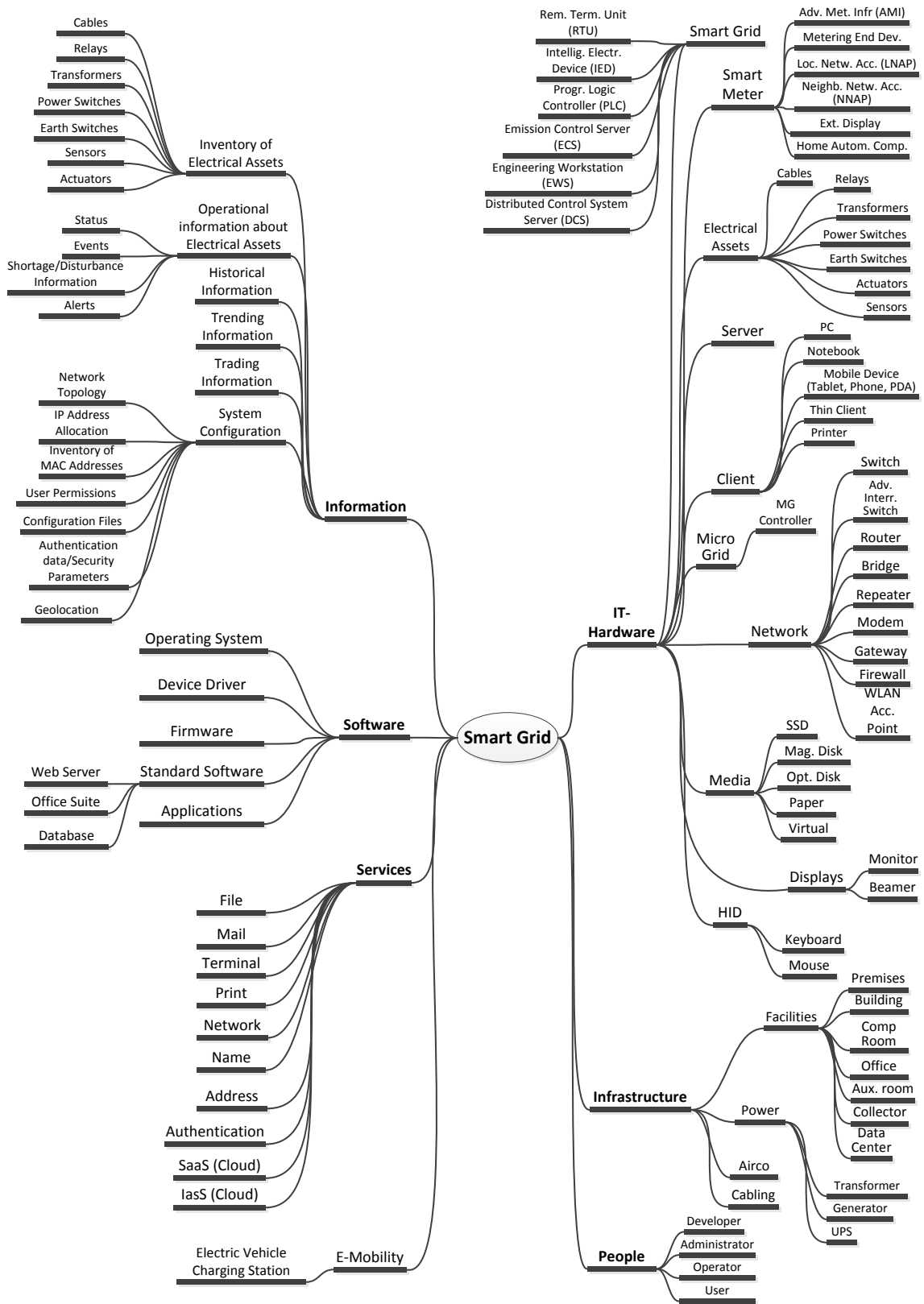
265 Besides these smart grid assets, some composite, more complex assets have been identified.
266 These assets have been undertaken from the Smart Grid Architecture Model (SGAM). By
267 considering these assets, our intention is to take into account this standard, while at the same
268 time showing the decomposition of the SGAM¹¹ assets by means of the assets of Figure 1. This
269 will allow interested individuals to find threats applying to such complex assets by cumulating
270 the threats of their counterparts.

271 Despite the relatively young age of smart grid, it has to be taken for granted that smart grid
272 environments might grow over what is today being considered to be part of a smart grid
273 infrastructure. Examples of such assets might be elements currently considered as part of
274 smart cities¹² and smart mobility¹³. Indicatively for this type of assets, we have included a
275 relevant part of e-Mobility in the smart grid asset types. Hence, the asset taxonomy presented
276 should be considered as a snapshot of the current state-of-play and as such non-exhaustive.

¹¹ http://ec.europa.eu/energy/gas_electricity/smartgrids/doc/xpert_group1_reference_architecture.pdf, accessed 10 Sept 2013

¹² <http://www.smart-cities.eu/press-ressources.html>, accessed 5 September 2013.

¹³ <http://www.mobincity.eu/>, accessed 5 September 2013.



278

Figure 1: Overview of smart grid assets

279 The SGAM composite assets are decomposed by means of the asset groups shown in Figure 1.
 280 The decomposition of SGAM assets is presented in below. It is worth mentioning that the
 281 terminology used, in particular zones and domains, has been taken as-is from the SGAM
 282 standard. Interested individuals might visit the SGAM document¹¹ to find more explanations
 283 about zones, domains and their counterparts.

ZONES	Market	Routers, Switches, Firewalls, Servers, Workstations	Routers, Switches, Firewalls, Servers, Workstations	Routers, Switches, Firewalls, Servers, Workstations	Routers, Switches, Firewalls, Servers, Workstations	Routers, Switches, Firewalls, Servers, Workstations
	Enterprise	Routers, Switches, Firewalls, Servers, Workstations	Routers, Switches, Firewalls, Servers, Workstations	Routers, Switches, Firewalls, Servers, Workstations	Routers, Switches, Firewalls, Servers, Workstations	Routers, Switches, Firewalls, Servers, Workstations
	Operation	Routers, Switches, Firewalls, Servers, Workstations	Routers, Switches, Firewalls, Servers, Workstations	Routers, Switches, Firewalls, Servers, Workstations	Routers, Switches, Firewalls, Servers, Workstations	Routers, Switches, Firewalls, Servers, Workstations
	Station	Routers, Switches, Firewalls, Servers, Workstations	Routers, Switches, Firewalls, Servers, Workstations	Routers, Switches, Firewalls, Servers, Workstations	Routers, Switches, Firewalls, Servers, Workstations	Routers, Switches, Firewalls, Servers, Workstations
	Field	RTUs, IEDs	RTUs, IEDs	RTUs, IEDs	RTUs, IEDs	IEDs, Router, Servers, Workstations, Firewalls
	Process	Actuators and Sensors (local communication line wired with RTUs or IEDs at Field level)	Actuators and Sensors (local communication line wired with RTUs or IEDs at Field level)	Actuators and Sensors (local communication line wired with RTUs or IEDs at Field level)	Actuators and Sensors (local communication line wired with RTUs or IEDs at Field level)	Actuators and Sensors (local communication line wired with IEDs or Customer Energy Management Systems at Field level)
		Generation	Transmission	Distribution	DER	Customer Premises
DOMAINS						

Table 1: List of SGAM assets and their decomposition

285 **2.4 Threats**

286 The threats included in this collection of threats are all applicable to the smart grid assets
 287 presented in the previous section. It is worth mentioning that the presented threat is a

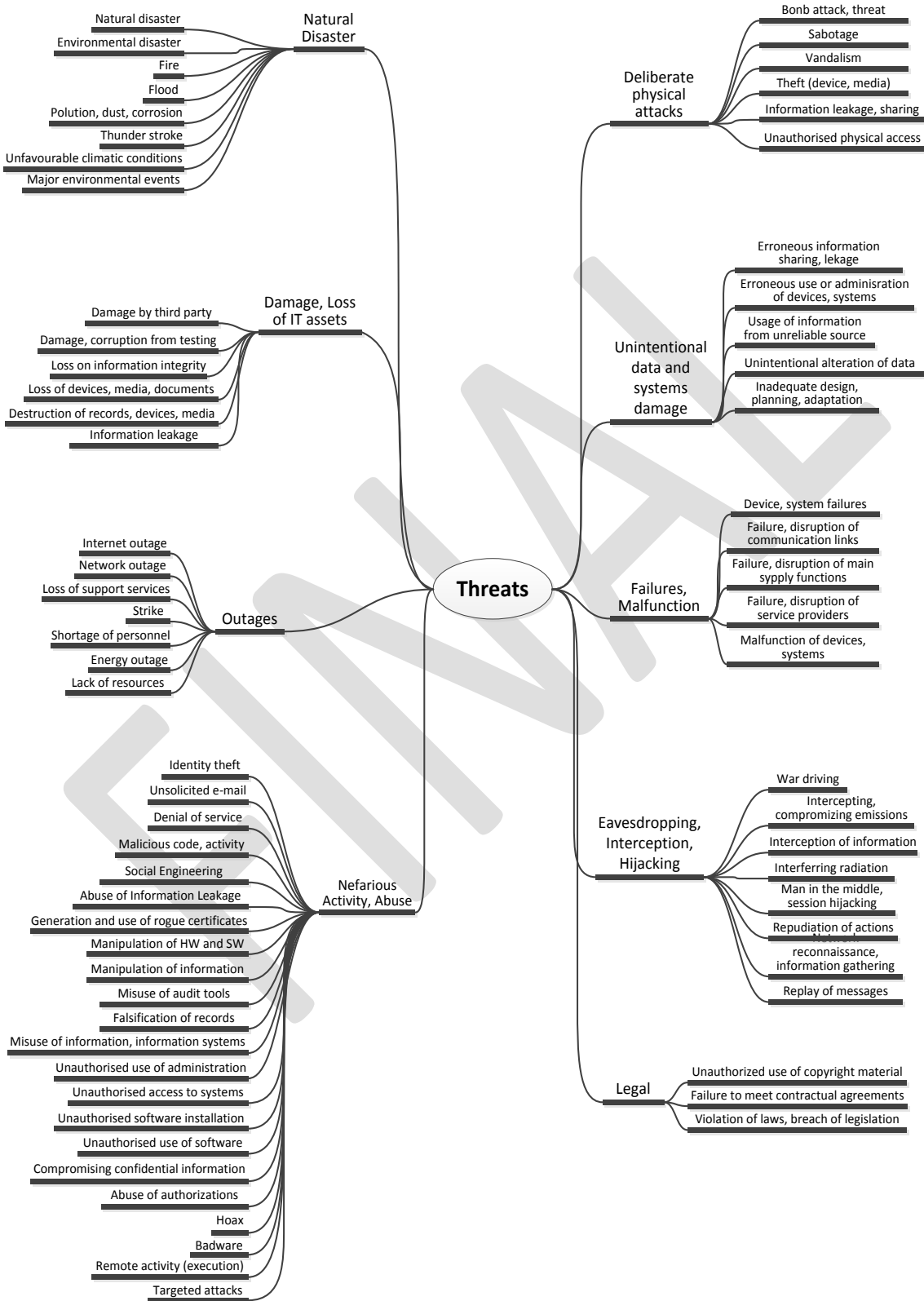
288 consolidation of threats from the ENISA Threat Landscape¹⁴ and threats used within a smart
289 grid assessment performed by the Expert Group on the security and resilience of
290 Communication networks and Information systems for Smart Grids.¹⁵

291 The threats presented in Figure 2 are an overview. All this material is a tool for smart grid asset
292 owners who wish to perform a risk and threat analysis according to their particular needs (i.e.
293 asset protection level based on asset impact, vulnerabilities and detail of mitigation
294 measures). While in this document the threat exposure of smart grid assets is being
295 presented, asset owners may deepen their risk and threat analysis by using asset and threat
296 details provided in this document. A deeper analysis will be based on assessed vulnerabilities
297 and impact statements with regard to the concrete assets participating in a smart grid
298 infrastructure scenario.

299 It should be also noted, that the details presented reflect the current state of play within the
300 ENISA Threat Landscape and are subject of changes according to emerging threat issues (i.e.
301 being a living document reflecting dynamic changes in the cyber-threat environment)

¹⁴ http://www.enisa.europa.eu/activities/risk-management/evolving-threat-environment/ENISA_Threat_Landscape, accessed 5 September 2013.

¹⁵ http://ec.europa.eu/information_society/newsroom/cf/dae/document.cfm?action=display&doc_id=1763, accessed 5 September 2013.



303

Figure 2: Overview of threats assumed for Smart Grid assets

304

305 **2.5 Smart grid assets exposure to cyber threats**

306

In this section the threat exposure of smart grid assets is being presented. The association between assumed threats from Figure 2 and assets from Figure 1 is established through below.

307

Threat Group	Threat	Asset Group	Asset/Detail	Comment
Physical attack (deliberate/ intentional)		Infrastructure Hardware E-Mobility Persons		
	Bomb attack / threat	Ditto		
	Fraud	Ditto		
	Sabotage	Ditto		
	Vandalism	Ditto		
	Theft (of devices, storage media and documents)	Ditto		
	Information leakage/sharing	Ditto		
	Unauthorized physical access / Unauthorised entry to premises	Ditto		
	Coercion, extortion or corruption	Ditto		
Unintentional damage (accidental)		Hardware Software Information Services		
	Information leakage/sharing due	Ditto		

Threat Group	Threat	Asset Group	Asset/Detail	Comment
	to user error			
	Erroneous use or administration of devices and systems	Ditto		
	Using information from an unreliable source	Ditto		
	Unintentional change of data in an information system	Ditto		
	Inadequate design and planning or lack of adaptation	Ditto		
Disaster (natural, environmental)		Infrastructure Hardware E-Mobility Persons		
	Disaster (natural earthquakes, floods, landslides, tsunamis)	Ditto		
	Disaster (environmental - fire, explosion, dangerous radiation leak)	Ditto		
	Fire	Ditto		
	Flood	Ditto		
	Pollution, dust, corrosion	Ditto		
	Thunder stroke	Ditto		
	Water	Ditto		
	Unfavourable climatic conditions	Ditto		

Threat Group	Threat	Asset Group	Asset/Detail	Comment
	Major events in the environment	Ditto		
Damage/Loss (IT Assets)		Hardware Software Information Services		
	Damage caused by a third party	Ditto		
	Damages resulting from penetration testing		Software Information Services	
	Loss of (integrity of) sensitive information		Software Information Services	
	Loss of devices, storage media and documents		Hardware Facilities	
	Destruction of records, devices or storage media		Software Information Services	
	Information Leakage	Ditto		
Failures/ Malfunction		Hardware Software Information Services		
	Failure of devices or systems		Hardware Software Services	
	Failure or disruption of communication links		Network	

Threat Group	Threat	Asset Group	Asset/Detail	Comment
	(communication networks)		Services	
	Failure or disruption of main supply		Facilities Power Airco	
	Failure or disruption of service providers (supply chain)	Ditto		
	Malfunction of equipment (devices or systems)		Hardware Software Services	
	Insecure Interfaces (APIs)		Hardware Software Services	
Outages		Infrastructure Hardware Software Services E-Mobility		
	Lack of resources	Ditto	Persons	
	Loss of electricity	Ditto		
	Absence of personnel	Ditto		
	Strike	Ditto	Persons	
	Loss of support services	Ditto		
	Internet outage	Ditto		
	Network outage	Ditto		

Threat Group	Threat	Asset Group	Asset/Detail	Comment
Eavesdropping/Interception/ Hijacking		Network Hardware Software Services Information		
	War driving		Network Services	
	Intercepting compromising emissions		Network Services	
	Interception of information		Information Network	
	Interfering radiation		Media HID Displays Electrical Assets	
	Replay of messages		Network Services Software	
	Network Reconnaissance and Information gathering		Network Information Persons	
	Man in the middle/ Session hijacking		Network Services Hardware Software	
	Repudiation of actions		Network Services Hardware	

Threat Group	Threat	Asset Group	Asset/Detail	Comment
			Software Persons	
Nefarious Activity/ Abuse		Network Services Hardware Software Person		
	Identity theft		Network Services Software Person	
	Unsolicited E-mail		Person	
	Denial of service		Network Service Software	
	Malicious code/ software/ activity		Software Service	
	Social Engineering		Person	
	Abuse of Information Leakage	Ditto		
	Generation and use of rogue certificates		Network Service Software	
	Manipulation of hardware and software		Hardware Software Service	
	Manipulation of information		Information Service	

Threat Group	Threat	Asset Group	Asset/Detail	Comment
			Software	
	Misuse of audit tools		Software Information	
	Falsification of records		Information Software	
	Misuse of information/ information systems		Information Software	
	Unauthorised use or administration of devices and systems	Ditto		
	Unauthorized access to the information system / network	Ditto		
	Unauthorized changes of records		Information Software	
	Unauthorized installation of software		Software	
	Unauthorized use of software		Software	
	Compromising confidential information (data breaches)		Network Information Service Software	
	Abuse of authorizations	Ditto		
	Hoax	Ditto		
	Badware		Network Information Service Software	

Threat Group	Threat	Asset Group	Asset/Detail	Comment
	Remote activity (execution)		Network Information Software	
	Targeted attacks (APTs etc.)	Ditto	Information	
Legal		Information Software People		
	Violation of laws or regulations / Breach of legislation	Ditto		
	Failure to meet contractual requirements	Ditto		
	Unauthorized use of copyrighted material	Ditto		

Table 2: Association between Threats and smart grid assets

308

309 2.6 Domains

310 The proposed measures have been grouped in domains for the sake of clarity and
 311 comprehensiveness. The identified domains cover all the relevant topics noted by the experts
 312 and by the additional information sources, namely:

- 313 1. **Security governance & risk management:** measures relevant to proper
 314 implementation and/or alignment with the security culture on collaborative chain of
 315 smart grid stakeholders;
- 316 2. **Management of third parties:** measures relevant to the interaction with third parties,
 317 so that the smart grid operator can reach a true and sustainable integration to the
 318 smart grid as a whole;
- 319 3. **Secure lifecycle process for smart grid components/systems and operating
 320 procedures:** measures relevant to the secure installation, configuration, operation,
 321 maintenance, and disposition, including secure disposal, of the smart grid components
 322 and systems. Therefore, the security measures included in this domain take into
 323 consideration among other things the proper configuration of the smart grid
 324 information systems and components or its change management procedures;

- 325 4. **Personnel security, awareness and training:** this domain ensures that employees of an
326 organisation operating and maintaining a smart grid receive adequate cyber security
327 training to perform reliable operations on the smart grid;
- 328 5. **Incident response & information exchange:** this domain covers the possible security
329 threats, vulnerabilities, and incidents affecting smart grids in order to provide an
330 effective response in case of a potential disruption or incident;
- 331 6. **Audit and accountability:** this domain covers the implementation of an audit and
332 accountability policy and associated controls in order to verify compliance with energy
333 and smart grid specific legal requirements and organisation policies;
- 334 7. **Continuity of operations:** this domain ensures the basic functions of the smart grid
335 under a wide range of circumstances including hazards, threats and unexpected
336 events;
- 337 8. **Physical security:** this domain covers the physical protection measures for the smart
338 grid assets;
- 339 9. **Information systems security:** this domain covers the definition of measures to
340 protect the information managed by the smart grid information systems using
341 different technologies like firewalls, antivirus, intrusion detection and etc.;
- 342 10. **Network security:** this domain covers the design and implementation of required
343 security measures that protect the established communication channels among the
344 smart grid information system and the segmentation between business and industrial
345 networks.
- 346 11. **Resilient and robust design of critical core functionalities and infrastructures:** this
347 domain covers the design of the functionalities offered by the network and the
348 supporting infrastructures in a resilient way.

349 **3 Appropriate security measures**

350 **3.1 Introduction**

351 This section describes a set of measures which are considered to be appropriate for the smart
352 grid installations. It is stressed that this list is guidance and not a mandatory list. It is at the
353 discretion of the asset owner or the Member States to address different security measures
354 (for example, based on a national or international standard), only some of the security
355 measures, or additional security measures. Note also that some security measures may not be
356 fully applicable in all settings, depending on the type of network, service, or provider involved.
357 The security measures described in this document are to be considered for systems
358 considered in scope. Finally, it is recommended that asset owners should take into account
359 European Commission Mandate M/490 CEN-CENELEC-ETSI SG-CG working groups
360 recommendations¹⁶, especially SG-CG/SGIS working group ones for cyber security concerns.

361 **3.2 Domain 1: Security governance & risk management**

362 The asset owner should:

- 363 1. establish and maintain an appropriate information security policy.
- 364 2. establish and maintain an appropriate structure of security roles and responsibilities.
- 365 3. establish and maintain an appropriate set of security procedures that supports the
366 implementation of the security policy.
- 367 4. establish and maintain an appropriate risk management framework for risk
368 assessment and risk treatment activities across the organisation which will take into
369 account the complex operational environment.
- 370 5. establish and perform risk assessment activities to identify and evaluate the risk across
371 the organisation at regular intervals.
- 372 6. establish and maintain an appropriate risk treatment plan in order to manage the risk
373 across the organisation; and in collaboration with other interested parties¹⁷ to assess
374 the dependency risk for one's own processes and one's dependent interested parties
375 at regular intervals, after a near-miss and after a major incident.

¹⁶ <http://www.cencenelec.eu/standards/sectors/SmartGrids/Pages/default.aspx>.

¹⁷ As defined in ISO 9000:2005, *Quality management systems - Fundamentals and vocabulary*. Check Annex I – Glossary for a definition.

376 **3.3 Domain 2: Management of third parties**

377 The asset owner should establish and maintain:

- 378 7. appropriate third party agreements to preserve the integrity, confidentiality,
379 availability, when required, and the quality of the information at the same level as the
380 internal services when dealing with customers and third parties and to guarantee the
381 non-repudiation of (electronically made) agreements/contracts with third parties.
- 382 8. mechanisms in order to monitor the compliance of contractual obligations of
383 information and services and validate solutions against predefined acceptance criteria.

384 **3.4 Domain 3: Secure lifecycle process for smart grid components/systems** 385 **and operating procedures**

386 Security measures applicable to smart grid **components/systems** include:

- 387 9. The asset owner should determine, define and document the necessary security
388 requirements for smart grid components and systems during the design and
389 procurement (before deployment), taking into consideration the existing
390 infrastructure and components.

391 Security measures applicable to smart grids **operating procedures** are:

- 392 10. The asset owner should ensure that an inventory is established and maintained that
393 represents the critical components and smart grid information systems.
- 394 11. The asset owner should ensure that the base security configuration of a smart grid's
395 components/systems is identified, set and maintained for every instance of that
396 component/system.¹⁸
- 397 12. The asset owner should ensure that adequate information regarding the installed
398 software and configuration of a smart grid's components/systems is documented and
399 maintained to be able to verify the integrity of these systems, especially considering
400 configuration options addressing information security issues.

¹⁸ After initial installation and start-up the component/system should be configured in a fail-safe and secure manner. The defined secure baseline configuration should be documented.

401 13. The asset owner should establish and maintain activities for performing routine and
402 preventive/corrective maintenance on the components and smart grid information
403 systems.

404 14. The asset owner should establish and maintain activities for software/firmware
405 patching and upgrade on the components and smart grid information systems.

406 15. The asset owner should establish and maintain activities for the secure disposition,
407 including secure disposal of smart grid components and smart grid information
408 systems.¹⁹

409 16. The asset owner should establish change management procedures in order to
410 minimise the likelihood of disruptions and errors resulting from changes.

411 Security measures applicable to smart grids **components/systems and procedures** include:

412 17. Security testing activities on the smart grid components/systems should be performed
413 in order to verify its security.²⁰²¹

414 **3.5 Domain 4: Personnel security, awareness and training**

415 The asset owner should:

416 18. perform appropriate background checks on personnel (employees, contractors, and
417 third-party users) if required for their duties and responsibilities.

418 19. establish and maintain an appropriate process for managing changes in personnel
419 (employees, contractors, third-party users) or changes in their roles and
420 responsibilities. For example upon termination or change of employment.

421 20. establish and maintain a security awareness program across the organisation.

¹⁹ Both paper and digital information is included.

²⁰ It is recognized that it is important and desirable to additionally provide appropriate security certification for components and/or systems. However, given the lack of appropriate certification schemes and the current maturity level of the existing ones, it is currently not possible to generally require certification on a European scale. Further work needs to be facilitated to reach a multi-stakeholder, European wide approach for identifying security risk factors in order to be able to derive appropriate requirements. This contributes to ensure a commonly accepted certification scheme on European level for products. It is recommended to increase and accelerate efforts towards a European certification strategy to enable such a requirement.

²¹ The asset owner can apply his own testing methods.

422 21. establish and maintain security training and personnel certification programmes,
423 taking into account its needs based on their roles and responsibilities.

424 **3.6 Domain 5: Incident response & information exchange**

425 The asset owner should:

426 22. establish and maintain capabilities to respond against cyber security incidents.

427 23. establish and maintain vulnerability assessment activities on the smart grid
428 information systems.

429 24. establish and maintain an appropriate vulnerability management plan in order to
430 manage vulnerabilities on smart grid information systems.

431 25. establish and maintain contacts with authorities, security interest groups and vendors
432 to be aware of vulnerabilities and threats²².

433 **3.7 Domain 6: Audit and accountability**

434 The asset owner should:

435 26. establish and maintain auditing and logging capabilities on smart grid information
436 systems and components as appropriate and feasible.

437 27. establish and maintain monitoring activities on the smart grid Information systems and
438 components.

439 28. protect the audit information generated.

440 **3.8 Domain 7: Continuity of operations**

441 The asset owner should:

442 29. establish and maintain capabilities to ensure essential functions after disruption
443 events on smart grid Information systems²³ or on their staff and to return to normal
444 operation as necessary.

²² Please consider European and national legislation regarding security incident reporting requirements in the energy sector.

²³ It is important to highlight the fact that the design of the smart grid architecture need to be done taking into account the requirements that will allow the implementation of a resilient infrastructure against cyber-attacks.

445 30. establish, maintain and test essential/emergency communication services in case of
446 major disasters.

447 **3.9 Domain 8: Physical security**

448 The asset owner should:

449 31. establish and maintain the appropriate physical security of the smart grid
450 facilities/components/systems according to the criticality which has to be defined by
451 the asset owner.

452 32. establish and maintain capabilities for logging and monitoring the physical access to
453 the smart grid facilities/components taking into account the criticality of the facility.

454 33. Implement special additional physical protection measures to protect equipment
455 located outside of the organisations' own grounds or premises.

456 **3.10 Domain 9: Information systems security²⁴**

457 The asset owner should:

458 34. establish a policy for classification/disclosure of (sensitive/secret) information
459 regarding smart grid information system.

460 35. implement security measures (e.g. cryptographic techniques, intrusion detection,
461 spam filters) in order to protect the information on smart grid information system.

462 36. establish and maintain system/groups²⁵/user accounts on smart grid information
463 systems.

464 37. enforce logical access to authorized entities on smart grid information systems and
465 security perimeters.

466 38. establish and maintain secure remote access where applicable to smart grid
467 information systems.

468 39. establish and maintain appropriate information security capabilities on information
469 systems, to provide protection against malware, viruses and other common threats.

²⁴ It is important to differentiate between data security (security of raw unprocessed information) and information security (security of the data that has been processed and it is valuable for the organisation).

²⁵ Where possible/feasible

470 40. establish and maintain secure procedures for the access, storage, distribution,
471 transport, sanitization, destruction and disposal of the media assets.

472 **3.11 Domain 10: Network security**

473 The asset owner should establish and maintain:

474 41. segregated and/or dedicated networks for the smart grids with the appropriate
475 segmentation and functional segregation.

476 42. the confidentiality of communications across the segregated and/or dedicated
477 network.

478 **3.12 Domain 11: Resilient and robust design of critical²⁶ core functionalities 479 and infrastructures**

480 The asset owner should:

481 43. layout critical functionalities and process infrastructures with a feasible minimum
482 exposure to all relevant threat categories, especially taking into account those related
483 to potential targeted and untargeted ICT-attacks, and changes in the general threat
484 situation.²⁷

485 44. layout different smart grid functionalities, operational and economical processes and
486 process infrastructures in a way that they, including their specific ICT-infrastructures,
487 can be operated in crises or emergency operation modes during general or ICT-crisis
488 or in case of breakdown of other external infrastructures.^{28,29}

489 45. layout smart grids functionalities (critical and non-critical) and process infrastructures
490 in a way, that they cannot endanger the critical ones, that they can safely interrupt

²⁶ Critical functions are considered those whose loss would cause adverse effects to the operation of the smart grid. The identification criteria of these functions are beyond the scope of this document.

²⁷ Part of this assessment should also be the analysis of the attack threat situation.

²⁸ like breakdown or other malfunction of the internet, of general public or other multiuser ICT-networks etc.

²⁹ Special attention should be paid to attacks against economic processes. For this reason the asset owner should layout electricity and gas operational grid processes and operational infrastructures in a way, that they can safely and securely operate the smart grid in case of attacks on energy economic processes and economic infrastructures, or in case of failures or malfunctions stemming from economic processes (including data from economic processes mismatching the real grid operational situation's needs).

491 operation under crisis conditions, they cannot endanger the critical ones and can come
492 back to normal operation after crises.

FINAL

493 **4 Catalogue of security measures**

494 This section contains a summary of the domains described above and cyber security
 495 measures.

Domain	List of Security Measures	No
Security governance & risk management	Information security policy	1
	Organisation of information security	2
	Information security procedures	3
	Risk management framework	4
	Risk assessment	5
	Risk treatment plan	6
Third parties management	Third party agreements	7
	Monitoring third parties services and validating solutions against predefined acceptance criteria	8
Secure lifecycle process for smart grid components and operating procedures	Security requirements analysis and specification	9
	Inventory of smart grid components/systems	10
	Secure configuration management of smart grid components/systems	11
	Secure configuration documentation	12
	Maintenance of smart grid components/systems	13
	Software/firmware upgrade of smart grid components/systems	14
	Disposal of smart grid components/systems	15
	Change management	16
Security testing of smart grid components/systems	17	
Personnel security, awareness and training	Personnel screening.	18
	Personnel changes	19
	Security and awareness program	20
	Security training and certification of personnel	21
Incident response & information knowledge sharing	Incident response capabilities	22
	Vulnerability assessment	23
	Vulnerability treatment	24
	Contact with authorities and security interest groups	25
Audit and accountability capability	Auditing capabilities	26
	Monitoring of smart grid information systems	27
	Protection of audit information	28
Continuity of operations capability	Continuity of operations capabilities	29
	Essential communication services	30
Physical security	Physical security	31
	Logging and monitoring physical access	32
	Physical security on third party premises	33
Information systems security	Classification/disclosure policy	34
	Data Security	35
	Account management	36
	Logical access control	37
	Secure remote access	38
	Information security on information systems	39
	Media handling	40

Network security	Functional and secure network segregation	41
	Secure network communications	42
Resilient and robust design of critical core functionalities and infrastructures	Minimum exposure	43
	Resiliency	44
	Safe interruption-Continuity of operation	45

496

497 Table 3: Domains and relevant measures summary

DRAFT

498 5 Deploying the proposed security measures

499 In this chapter we provide smart grid asset owners with a proposal on how the security
500 measures can be deployed to minimize exposure to the assumed threats. The proposed
501 security measures present an appropriate protection against the threats, nevertheless in a
502 concrete smart grid infrastructure implementation the vulnerabilities of the assets need to be
503 checked as well.

504 Table 4 below shows the correspondence between threats and appropriate security measures
505 to protect against exposure. It must be stated, that the association of security measures has
506 been performed per threat group. The particular threats of each threat group have been
507 repeated in order to provide to the reader evidence/information why the particular security
508 measures have been assigned to this threat group.

Threat Group	Threat	Security measures
Physical attack (deliberate/intentional)		2, 7, 18, 19, 20, 32, 32, 33, 39, 43,44,45
	Bomb attack / threat	18, 19, 21, 31, 32, 33, 43,44,45
	Fraud	7, 18, 19, 20, 31, 32, 33, 43,44,45
	Sabotage	7, 18, 19, 21, 31, 32, 33, 43,44,45
	Vandalism	7, 18, 19, 21, 31, 32, 33, 43,44,45
	Theft (of devices, storage media and documents)	7, 10, 15, 19, 31, 32, 33, 40, 43,44,45
	Information leakage/sharing	7, 15, 18, 19, 40, 43,44,45
	Unauthorized physical access / Unauthorised entry to premises	2, 7, 19, 31, 32, 33, 43,44,45
	Coercion, extortion or corruption	7, 18, 19, 20, 31, 32, 33, 43,44,45
Unintentional damage (accidental)		7, 8, 9, 11, 12, 13, 14, 15, 16, 17, 20, 21, 25, 26, 27, 28, 29, 30, 35, 36, 37, 38, 39, 40, 41, 43,44,45
	Information leakage/sharing due to user error	7, 15, 20, 21, 26, 27, 28, 35, 36, 37, 39, 40, 41, 43,44,45
	Erroneous use or administration of devices and systems	7, 11, 12, 13, 14, 16, 20, 21, 26, 27, 28, 29, 30, 36,37,41, 43,44,45
	Using information from an unreliable source	8, 20, 21, 35, 39, 43,44,45
	Unintentional change of data in an information system	12, 13, 16, 20, 21, 26, 27, 28, 35, 36, 37, 38, 39, 40, 43,44,45
	Inadequate design and planning or lack of adaptation	9, 11, 12, 13, 17, 20, 21, 43,44,45
Disaster (natural, environmental)		20, 21,29, 30, 31, 33, 43,44,45
	Disaster (natural earthquakes, floods, landslides, tsunamis)	20, 21,29, 30, 31, 33, 43,44,45
	Disaster (environmental - fire, explosion, dangerous radiation leak)	Ditto
	Fire	Ditto
	Flood	Ditto
	Pollution, dust, corrosion	Ditto
	Thunder stroke	Ditto
	Water	Ditto
	Unfavourable climatic conditions	Ditto
Major events in the environment	Ditto	
Damage/Loss (IT Assets)		7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17,

Threat Group	Threat	Security measures
		20, 21, 26, 27, 28, 29, 30, 33, 35, 36, 37, 38, 39, 40, 41, 43,44,45
	Damage caused by a third party	7, 8, 10, 12, 13, 15, 16, ,20, 21, 26, 27, 28, 29, 30, 41, 43,44,45
	Damages resulting from penetration testing	9, 11, 12, 13, 16, 17, 20, 21, 26, 27, 28, 29, 30, 35, 41, 43,44,45
	Loss of (integrity of) sensitive information	11, 12, 13, 14, 15, 16, 26, 27, 29, 35, 36,37,40, 41, 43,44,45
	Loss of devices, storage media and documents	10,15,29, 30, 33, 40, 43,44,45
	Destruction of records, devices or storage media	15,33,40, 43,44,45
	Information Leakage	7, 11, 15, 17,20, 21, 26, 27, 28, 35,36,37,38, 39,40, 41, 43,44,45
Failures/ Malfunction		7, 8, 9, 11, 12, 13, 14, 17, 21, 26, 27, 28, 29, 30, 35, 39, 41, 43,44,45
	Failure of devices or systems	7, 8, 11, 12, 21, 29, 30, 43,44,45
	Failure or disruption of communication links (communication networks)	7, 8, 12, 29, 30, 41, 43,44,45
	Failure or disruption of main supply	7, 8, 12, 29, 30, 43,44,45
	Failure or disruption of service providers (supply chain)	7, 8, 9, 12, 17, 21, 29, 30, 43,44,45
	Malfunction of equipment (devices or systems)	7, 8, 12, 26, 27, 28, 29, 30, 39, 41, 43,44,45
	Insecure Interfaces (APIs)	7, 8, 9, 12, 13, 14, 17, 26, 27, 28, 35, 39, 43,44,45
Outages		7, 8, 19, 21, 29, 30, 41, 43,44,45
	Lack of resources	7, 8, 19, 21, 43,44,45
	Loss of electricity	7, 8, 29, 30, 33, 43,44,45
	Absence of personnel	7, 8, 43,44,45
	Strike	Ditto
	Loss of support services	7, 8, 29, 30, 43,44,45
	Internet outage	7, 8, 29, 30, 41, 43,44,45
	Network outage	Ditto
Eavesdropping/Interception/ Hijacking		7, 8, 11, 14, 20, 21, 26, 27, 28, 35, 36, 37, 38, 39, 41, 42, 43,44,45
	War driving	7, 11, 14, 20, 21, 36, 38, 42, 43,44,45
	Intercepting compromising emissions	7, 11, 14, 20, 21, 26, 27, 28, 36, 38, 42, 43,44,45
	Interception of information	7, 11, 14, 20, 21, 26, 27, 28, 35 36, 38, 41, 43,44,45
	Interfering radiation	20, 21, 31, 32, 33, 43,44,45
	Replay of messages	7, 14, 20, 26, 27, 28, 35, 36, 37, 38, 39, 41, 42, 43,44,45
	Network Reconnaissance and Information gathering	7, 8, 11, 14, 20, 21, 35, ,37, 38, 39, 41, 42, 43,44,45
	Man in the middle/ Session hijacking	7, 14, 20, 26, 27, 28, 35, 36, 37, 38, 39, 41, 42, 43,44,45
	Repudiation of actions	7, 20, 26,27,28, 36, 37, 43,44,45
Nefarious Activity/ Abuse		7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 26, 27, 28, 35, 36, 37, 38, 39, 40, 41, 42, 43,44,45
	Identity theft	7, 9, 11, 12, 15, 20, 21, 26, 27, 28, 35, 36, 37, 38, 39, 40, 41, 42, 43,44,45
	Unsolicited E-mail	20, 21, 35, 39, 43,44,45
	Denial of service	7, 9, 11, 13, 14, 17, 20, 21, 26, 27, 28,

Threat Group	Threat	Security measures
		29, 30, 36, 37, 38, 41, 43,44,45
	Malicious code/ software/ activity	7, 8, 11, 12, 13, 14, 16, 17, 20, 21, 26, 27, 28, 29, 30, 35, 39, 41, 43,44,45
	Social Engineering	15, 35, 36, 37, 38, 39, 40, 43,44,45
	Abuse of Information Leakage	7, 9, 11, 15, 17, 20, 21, 26, 27, 28, 35, 36, 37, 39, 38, 40, 41, 43,44,45
	Generation and use of rogue certificates	7, 8, 11, 14, 15, 16, 17, 20, 21, 26, 27, 28, 35, 36, 37, 39, 40, 43,44,45
	Manipulation of hardware and software	7,8, 9, 11, 12, 13, 14, 16, 17, 26, 27, 28, 35, 36, 37, 38, 39, 40, 43,44,45
	Manipulation of information	7, 8, 9, 10, 15, 26,27, 28, 35, 39, 40, 41, 42, 43,44,45
	Misuse of audit tools	7, 8, 11, 28, 43,44,45
	Falsification of records	7,89, 9, 10, 15, 26,27, 28, 35, 39, 40, 41, 42, 43,44,45
	Misuse of information/ information systems	7, 8, 9, 10, 11, 13, 14, 15, 16, 17, 26, 27, 28, 35, 36, 39, 40, 41, 42, 43,44,45
	Unauthorised use or administration of devices and systems	7, 8, 11, 12, 13, 14, 16, 17, 20, 21, 26, 27, 28, 29, 30, 35, 36, 37, 40, 41, 42, 43,44,45
	Unauthorized access to the information system / network	7, 8, 11, 12, 13, 14, 16, 17, 20, 21, 26, 27, 28, 29, 30, 35, 36, 37, 38, 40, 41, 42, 43,44,45
	Unauthorized changes of records	7, 8, 9, 10, 15, 26,27, 28, 35, 39, 40, 41, 42, 43,44,45
	Unauthorized installation of software	7, 8, 9, 10, 12, 16, 26, 27, 28, 35, 36, 37, 39, 43,44,45
	Unauthorized use of software	26, 27, 28, 35, 36, 37, 38
	Compromising confidential information (data breaches)	7, 8, 9, 10, 15, 26,27, 28, 35, 39, 40, 41, 42, 43,44,45
	Abuse of authorizations	7, 8, 11, 12, 13, 14, 16, 17, 20, 21, 26, 27, 28, 29, 30, 35, 36, 37, 38, 40, 41, 42, 43,44,45
	Hoax	20, 21, 43,44,45
	Badware	7, 8, 9, 11, 12, 13, 14, 16, 17, 26, 27, 28, 35, 36, 37, 38, 39, 40, 43,44,45
	Remote activity (execution)	35, 36, 37, 38, 39, 41, 42, 43,44,45
	Targeted attacks (APTs etc.)	7,89, 11, 12, 13, 14, 16, 17, 20, 21, 26, 27, 28, 29, 30, 35, 36, 37, 40, 41, 42, 43,44,45
Legal		7, 8, 26, 27, 28, 32, 37, 43,44,45
	Violation of laws or regulations / Breach of legislation	7,89, 26, 27, 32, 37, 43,44,45
	Failure to meet contractual requirements	7, 8, 9, 21, 43,44,45
	Unauthorized use of copyrighted material	7, 8, 20, 26, 27, 28, 43,44,45

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Table 4: Mapping between threats and security measures

512 **Annex I - Glossary**

513 The appropriate security measures for smart grids have been selected using a generic
514 terminology that is detailed below, as follows:

- 515 • **Asset owner:** all parties in section 1.4 except regulators³⁰.
- 516 • **Communication network:** platform which interconnects exchange data among all
517 devices within the smart grid infrastructure.
- 518 • **Cyberspace:** is a complex environment resulting from the interaction of people,
519 software and services on the Internet by means of technology devices and networks
520 connected to it, which does not exist in any physical form.
- 521 • **Cyber security:** is the preservation of confidentiality, integrity and availability of
522 information in cyberspace.
- 523 • **Distributed control system (DCS):** system used to monitor and control systems from
524 the measuring instrument to the control console.
- 525 • **Domain:** in the context of this study a domain is a set of measures which have a
526 common purpose. A domain contains two key elements:
 - 527 ○ Control objective: the desired effect of the control;
 - 528 ○ Appropriate security measures to fulfil the control objective.
- 529 • **Interested party:** A person or group having an interest in the performance or success
530 of an organization [ISO 9000:2005]; interested parties might come from inside or
531 outside of the organization. Examples of interested parties include customers,
532 suppliers, owners, partners, employees, etc. Interested parties are also referred to as
533 stakeholders.
- 534 • **Media assets:** this term includes compact discs, digital video discs, erasable-
535 programmable read-only memory and embedded assets, tapes, printed reports, and
536 documents.
- 537 • **Provider:** stakeholder which provides services to the smart grid value chain, such as:
 - 538 ○ Transmission System Operator (TSO): entity responsible for managing the
539 security of the Transmission system in real time and co-ordinate the supply of
540 and demand for electricity;
 - 541 ○ Distribution System Operator (DSO)³¹: entity responsible for (a) operating, (b)
542 ensuring the maintenance of, (c) if necessary, developing the distribution

³⁰ According to ISO/IEC 27001:2005, the term 'owner' identifies an individual or entity that has approved management responsibility for controlling the production, development, maintenance, use and security of the assets. The term 'owner' does not mean that the person actually has any property rights to the asset.

³¹ It can be foreseen that the role of the DSO will change in the Smart Grid era as more and more local production will need to be managed taking advantage of the flexibility of local loads (e.g. related to e-mobility and heat pumps). One could say that

- 543 system in a given area and, where applicable, its interconnections with other
 544 systems; and (d) for ensuring the long term ability of the system to meet
 545 reasonable demands for the distribution of electricity;
- 546 ○ Electricity generator: legal entity that produces electric energy and puts it into
 547 the system;
 - 548 ○ Customer: entity that purchases electricity for the purpose of use;
 - 549 ○ Electricity market: all operations related to the purchase and sale of power
 550 energy. In the electricity market, the commodity is the electrical energy which
 551 is purchased, sold or trade on short-term.
 - 552 ○ Prosumers: combination of the roles of consumer and producer. In the energy
 553 context is the combination of the roles generator and energy user.
- 554 • **Smart grid:** an upgraded electricity network to which two-way digital communication
 555 between supplier and consumer as well as between smart grid components, intelligent
 556 metering and monitoring systems have been added. In this domain, it is important to
 557 highlight the importance of the human factor as a key component of the smart grid.
 - 558 • **Smart grid components:** elements or devices that represent part of the smart grid.
 - 559 • **Smart grid information system:** reflects the following key elements:
 - 560 ○ Information and communications technology (ICT) components: like computer
 561 or telecommunication networks;
 - 562 ○ Industrial control systems: like supervisory control and data acquisition
 563 (SCADA) systems, distributed control systems (DCS), and other control system
 564 configurations such as skid-mounted Programmable Logic Controllers (PLC);
 - 565 ○ Operational Technologies: like firmware or operating systems.
 - 566 • **Supervisory Control and Data Acquisition (SCADA)**³²: systems for the control of each
 567 substation, as well as for the management of the entire smart grid network.
- 568 The above definitions were selected based on the taxonomy that was most used by the
 569 participants in the study, and based on observations collected during the extensive desk
 570 research performed.

the DSO will need to co-ordinate the local supply of and demand for electricity in more and more active distribution grids. In order to do so more ICT is needed and therefore more security requirements will apply to the DSOs.

³² A more detailed description of these elements can be found on the following document http://www.tno.nl/downloads/TNO-DV%202008%20C096_web.pdf.

571 **Annex II - Description of Smart Grid assets**

572 Information is a valuable asset as, depending on it, machines and staff will make decisions. It
573 can travel by different supports or represent different meanings. Information assets identified
574 are:

- 575 • Inventory of electrical assets: physical components that storage the information while
576 it is travelling or it is being converted: cables, relays, transformers, power switches,
577 earth switches, controllable/regulating inverter, distribution automation, sensors,
578 equipment health sensor, fault current limiter, FACTS devices.
- 579 • Operational information about electrical assets: status indicators, alerts, events and
580 shortage - disturbance information.
- 581 • Historical information: information related to the past that must be storage by law or
582 due to its value / nature.
- 583 • Trending information: information related to the past that can be used to predict
584 future behaviour, and so, to be prepared for it.
- 585 • Trading information: information related with commercial issues.
- 586 • System Configuration: information related with the network itself: network topology,
587 IP addresses Allocation, inventory of MAC addresses, user credentials, user
588 permissions, configuration files, geolocation.

589 Different information may be susceptible to the security objectives: confidentiality, integrity,
590 availability.

592 **Software**

593 The Software of an infrastructure will let us manage the information (access it, modify it and
594 store new information). No availability of the required software will mean any access to
595 information. Main software in a smart grid is:

- 596 • Applications: we will find different types of applications with different connectivity:
597 connected with the Internet but only accessed by the staff of the company; application
598 oriented to end users, to access its own information; real time applications (utility IT
599 information system capable of integrating, organizing, displaying and analysing real-
600 time or near real-time electric distribution data to offer a wide range of operational
601 benefits; SCADA systems: the application that will control industrial processes, in
602 general no connected with Internet.
- 603 • Standard Software: software needed to make the applications work.
 - 604 ○ Database.
 - 605 ○ Web server.
- 606 • Operating System.

607 • Device Driver: software installed in the different used drivers as USBs, CDs, DVDs,
608 printers, scanners.

609 • Firmware.

610 When we analyse this asset, we will need to think about: the origin of the software (is this
611 origin trustworthy? Do we know the source code?); access to it (who is able to access it and
612 with what kind of permissions? What procedures of access does it have?); real location of the
613 software (where is the server that holds is located?).

614 **Services**

615 The services are activities between a client and a provider. They are considered as valuable
616 assets because its correct functioning is needed to the correct functioning of the smart grid.

617 Services oriented to the staff of the smart grid:

618 • Mail Service.

619 • Terminal Service.

620 • Print Service.

621 • Authentication Service.

622 Services oriented to the network itself and to make possible the necessary communications:

623 • File Service.

624 • Network Service.

625 • Name Service.

626 • Address Service.

627 Cloud services:

628 • Software as a service.

629 • Infrastructure as a service.

630 **Hardware**

631 The hardware components considered as main assets of a smart grid are:

632 • Smart grid:

633 ○ Remote Terminal Unit (RTU): microprocessor-controlled electronic device that
634 interfaces objects in the physical world to a distributed control system or
635 SCADA (supervisory control and data acquisition) system by transmitting
636 telemetry data to a master system, and by using messages from the master
637 supervisory system to control connected objects.

- 638 ○ Intelligent Electronic Device (IED): term used in the electric power industry to
639 describe microprocessor-based controllers of power system equipment, such
640 as circuit breakers, transformers, and capacitor banks.
- 641 ○ Programmable Logic Controller (PLC): digital computer used for automation of
642 electromechanical processes, such as control of machinery on factory assembly
643 lines, amusement rides, or light fixtures.
- 644 ● Micro grid: electrical systems that include multiple loads and distributed energy
645 resources that can be operated in parallel with the grid or as an electrical island; Micro
646 grid Controller: devices that control and enable the establishment of micro grids.
- 647 ● Smart Meter: electrical meter that records consumption of electric energy in intervals
648 of an hour or less and communicates that information at least daily back to the utility
649 for monitoring and billing purposes. The components of smart meters to take into
650 account are:
 - 651 ○ Metering End Device, which let us read data at the end points: Electricity; Gas;
652 Water; Heat.
 - 653 ○ Local Network Access Point (LNAP).
 - 654 ○ Neighbourhood Network Access Point (NNAP).
 - 655 ○ External Display.
 - 656 ○ Home Automation Components.
 - 657 ○ AMI Head End (Advanced Metering Infrastructure).
- 658 ● Servers: related with hardware, computer hardware that holds the necessary software
659 to run an infrastructure.
- 660 ● Clients: devices from which personnel staff, end users and potential clients will
661 connect with available applications:
 - 662 ○ PC.
 - 663 ○ Notebook.
 - 664 ○ Tablet.
 - 665 ○ ThinClient.
 - 666 ○ PDA.
 - 667 ○ (Mobil-)Phone.
 - 668 ○ Printer.
 - 669 ○ Smart Appliances and Equipment (Customer): home appliances and devices
670 (i.e., thermostats, pool pumps, clothes washers/dryers, water heaters, etc.)
671 that use wireless technology to receive real-time data from the AMI system to
672 control or modulate their operation.

- 673 • Network Components: physical devices needed for the correct functioning of the
674 network:
 - 675 ○ Advanced Interrupting Switch: switches or technologies that can detect and
676 clear faults more quickly or without a traditional reclosing sequence.
 - 677 ○ Switch.
 - 678 ○ Router.
 - 679 ○ Bridge.
 - 680 ○ Repeater.
 - 681 ○ Modem.
 - 682 ○ Gateway.
 - 683 ○ Firewall.
 - 684 ○ WLAN Access Point.
- 685 • Media: physical support to storage the information:
 - 686 ○ Semiconductor Storage.
 - 687 ○ Magnetic Storage.
 - 688 ○ Optical Storage
 - 689 ○ Paper
 - 690 ○ Human
- 691 • Human Interaction Devices (HID): devices to let the user introduce information to the
692 system.
 - 693 ○ Displays: devices to present the information to the user:
 - 694 ■ Monitor
 - 695 ■ Beamer
 - 696 ■ Video Wall
 - 697 ■ KVM
 - 698 ○ Keyboard
 - 699 ○ Mouse

700 A main issue talking about hardware is the supply chain. For the critical hardware, the supply
701 chain should be controlled by the owner of the infrastructure.

702 **Infrastructure**

703 Infrastructures are also main assets to protect. There are several types of infrastructures:

- 704 • Facilities:
 - 705 ○ Premises
 - 706 ○ Building
 - 707 ○ Server Room
 - 708 ○ Office
 - 709 ○ Auxiliary Room
 - 710 ○ Collector
 - 711 ○ Data centre

- 712 • Power:
 - 713 ○ Transformer
 - 714 ○ Emergency Generator
 - 715 ○ UPS

- 716 • Air Conditioning

- 717 • Cabling

718 **Personnel**

719 Personnel are now considered a main asset in all the organizations, due to its knowledge and
720 experience. The existing profiles of personnel in a smart grid are:

- 721 • User
- 722 • Operator
- 723 • Administrator
- 724 • Developer

725 Every profile has different access to the rest of the assets.

726 **eMobility**

727 EMobility represents the concept of using electric powertrain technologies, in-vehicle
728 information, and communication technologies and connected infrastructures to enable the
729 electric propulsion of vehicles and fleets. Powertrain technologies include full electric vehicles
730 and plug-in hybrids, as well as hydrogen fuel cell vehicles that convert hydrogen into
731 electricity. The main assets are:

- 732 • Electric Vehicle Charging Station.
- 733 • Vehicles

734

735 **Annex III: Threats assumed for Smart Grid assets**

736 Table 5: Threats assumed for Smart Grid assets

Threat Group	Threat	Threat details
Physical attack (deliberate/ intentional)		
	Bomb attack / threat	
	Fraud	
		Fraud by employees
	Sabotage	
	Vandalism	
	Theft (of devices, storage media and documents)	Theft of mobile devices (smartphones/ tablets) Theft of other hardware
	Information leakage/sharing	
	Unauthorized physical access / Unauthorised entry to premises	
	Coercion, extortion or corruption	
Unintentional damage (accidental)		
	Information leakage/sharing due to user error	Accidental leaks/sharing of data by staff Mobile privacy and mobile applications Web applications Network
	Erroneous use or administration of devices and systems	Errors in maintenance Configuration/ installation error Technological obsolescence Increasing recover time Unpatched software (delayed patching processes)
	Using information from an unreliable source	
	Unintentional change of data in an information system	

Threat Group	Threat	Threat details
	Inadequate design and planning or lack of adaptation	
Disaster (natural, environmental)		
	Disaster (natural earthquakes, floods, landslides, tsunamis)	
	Disaster (environmental - fire, explosion, dangerous radiation leak)	
	Fire	
	Flood	
	Pollution, dust, corrosion	
	Thunder stroke	
	Water	
	Unfavourable climatic conditions	
	Major events in the environment	Manmade disasters (e.g. radioactive radiation, pollution, etc.) Environmental influences (e.g. volcanic activity, solar winds, etc.)
Damage/Loss (IT Assets)		
	Damage caused by a third party	Security failure by third party
	Damages resulting from penetration testing	
	Loss of (integrity of) sensitive information	Loss of integrity of certificates
	Loss of devices, storage media and documents	Mobile devices Storage media Documentation of IT Infrastructure
	Destruction of records, devices or storage media	Infection of removable media Abuse of storage
	Information Leakage	Mobile data and data of mobile applications Web privacy and web applications Network traffic

Threat Group	Threat	Threat details
Failures/ Malfunction		
	Failure of devices or systems	Defective data media Hardware failure Failure of applications and services
	Failure or disruption of communication links (communication networks)	Failure of cable networks Failure of wireless networks Failure of mobile networks
	Failure or disruption of main supply	
	Failure or disruption of service providers (supply chain)	
	Malfunction of equipment (devices or systems)	
	Insecure Interfaces (APIs)	
Outages		
	Lack of resources	
	Loss of electricity	
	Absence of personnel	
	Strike	
	Loss of support services	
	Internet outage	
	Network outage	Outage of cable networks Outage of wireless networks Outages of mobile networks
Eavesdropping/Interception/ Hijacking	Wardriving	Search and cartography of Wi-Fi networks with the objective to abuse them.
	Intercepting compromising emissions	Numerous devices use air-interfaces (Wi-Fi, Bluetooth, Infrared, etc.). These can be abused.
	Interception of information	Corporate Espionage Unsecured Wi-Fi, rogue access points
	Interfering radiation	High frequency devices (e.g. displays) radiate. This

Threat Group	Threat	Threat details
		information can be misused.
	Replay of messages	
	Network Reconnaissance and Information gathering	The activity to collect sufficient information from legitimate channels about the structure of a network.
	Man in the middle/ Session hijacking	
	Repudiation of actions	
Nefarious Activity/ Abuse	Identity theft	Credentials stealing trojans
	Unsolicited E-mail	SPAM
		Unsolicited infected e-mails
	Denial of service	Plain denial of service (DoS) (e.g. against application services of critical infrastructure)
		Distributed DoS (DDoS)
	Malicious code/ software/ activity	
		Search Engine Poisoning
		Exploitation of fake trust of social media
		Worms/Trojans
		Mobile malware
		Alternation of software
		Infected trusted mobile apps
		Elevation of privileges
		Phishing attacks
		Web injection attacks (Code injection: SQL, XSS)
	Exploit Kits	
Social Engineering	Rogue security software/ Rogueware/ Scareware	
	Ransomware	
Abuse of Information Leakage	Leakage affecting mobile privacy and mobile applications	
	Leakage affecting web privacy and web applications	
	Leakage affecting network traffic	

Threat Group	Threat	Threat details
	Generation and use of rogue certificates	Loss of (integrity of) sensitive information Man in the middle/ Session hijacking Social Engineering (e.g. install fake trust OS updates)
	Manipulation of hardware and software	Anonymous proxies Abuse of computing power of cloud to launch attacks (cybercrime as a service) Abuse of 0-day vulnerabilities Access of web sites through chains of HTTP Proxies (Obfuscation) Rogue systems connected to the network Damage caused by 3rd party access
	Manipulation of information	
	Misuse of audit tools	
	Falsification of records	
	Misuse of information/ information systems	
	Unauthorised use or administration of devices and systems	
	Unauthorized access to the information system / network	Network Intrusion
	Unauthorized changes of records	
	Unauthorized installation of software	Drive-by download / malicious URLs
	Unauthorized use of software	
	Compromising confidential information (data breaches)	
	Abuse of authorizations	
	Hoax	False rumour and/or a fake warning
	Badware	Spyware or deceptive adware
	Remote activity (execution)	Remote Command Execution Botnets / Remote activity
	Targeted attacks (APTs etc.)	Spear phishing attacks

Threat Group	Threat	Threat details
		Installation of sophisticated and targeted malware
Legal	Violation of laws or regulations / Breach of legislation	
	Failure to meet contractual requirements	
	Unauthorized use of copyrighted material	File Sharing services



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